LeadingAge Ohio Balance Sheet December 31, 2020

ASSETS	This Year	Last Year	Difference	Comments
ASSEIS Current Assets				
Checking	40,882	41,170	(288)	
Savings Petty Cash	527,117 300	351,670 300	175,446 0	
Investments	1,593,410	1,505,639	87,771	Up 5.8% from 2019 to 2020
A/R - Dues	0	8,500	(8,500)	
A/R - Misc. Prepaid Expenses	3,575 10,238	9,879 433	<mark>(6,304)</mark> 9,805	
Prepaid Conference Expenses	2,500	0	2,500	
Prepaid Seminar Expenses	8,735	0	8,735	
Total Current Assets	2,186,757	1,917,592	269,165	
Property and Equipment				
Office Furniture & Equipment Leasehold Improvements	233,243 204,688	230,043 204,688	3,200 0	Added a new office cubicle.
A/D - Furniture & Equipment	(198,909)	(185,188)	(13,721)	
A/D - Leasehold Improvements	(204,688)	(204,688)	0	
Total Property and Equipment	34,334	44,855	(10,521)	
Other Assets				
Interco Receivable	0	0	0	
Other Assets	12,500	12,500	0	
Total Other Assets	12,500	12,500	0	
Total Assets	2,233,591	1,974,947	258,645	
LIABILITIES AND CAPITAL				
Current Liabilities				
Current Liabilities A/P - Trade	66,104 4 900	18,263 3 000	47,841	
Current Liabilities	66,104 4,900 100	18,263 3,000 0	47,841 1,900 100	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card	4,900 100 2,254	3,000 0 4,368	1,900 100 (2,115)	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll	4,900 100 2,254 0	3,000 0 4,368 4,400	1,900 100 (2,115) (4,400)	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card	4,900 100 2,254 0 86,908 9,500	3,000 0 4,368	1,900 100 (2,115)	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues	4,900 100 2,254 0 86,908 9,500 9,310	3,000 0 4,368 4,400 78,345 9,500 13,125	1,900 100 (2,115) (4,400) 8,563 0 (3,815)	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses	4,900 100 2,254 0 86,908 9,500	3,000 0 4,368 4,400 78,345 9,500	1,900 100 (2,115) (4,400) 8,563 0	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues	4,900 100 2,254 0 86,908 9,500 9,310	3,000 0 4,368 4,400 78,345 9,500 13,125	1,900 100 (2,115) (4,400) 8,563 0 (3,815)	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues Deferred Revenue - Seminar/Trn Total Current Liabilities Long-Term Liabilities	4,900 100 2,254 0 86,908 9,500 9,310 33,600 212,675	3,000 0 4,368 4,400 78,345 9,500 13,125 56,450 187,450	1,900 100 (2,115) (4,400) 8,563 0 (3,815) (22,850) 25,225	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues Deferred Revenue - Seminar/Trn Total Current Liabilities	4,900 100 2,254 0 86,908 9,500 9,310 33,600	3,000 0 4,368 4,400 78,345 9,500 13,125 56,450	1,900 100 (2,115) (4,400) 8,563 0 (3,815) (22,850)	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues Deferred Revenue - Seminar/Trn Total Current Liabilities Long-Term Liabilities	4,900 100 2,254 0 86,908 9,500 9,310 33,600 212,675	3,000 0 4,368 4,400 78,345 9,500 13,125 56,450 187,450	1,900 100 (2,115) (4,400) 8,563 0 (3,815) (22,850) 25,225	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues Deferred Revenue - Seminar/Trn Total Current Liabilities Long-Term Liabilities Interco Payables	4,900 100 2,254 0 86,908 9,500 9,310 33,600 212,675 0	3,000 0 4,368 4,400 78,345 9,500 13,125 56,450 187,450	1,900 100 (2,115) (4,400) 8,563 0 (3,815) (22,850) 25,225 0	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues Deferred Revenue - Seminar/Trn Total Current Liabilities Interco Payables Total Long-Term Liabilities	4,900 100 2,254 0 86,908 9,500 9,310 33,600 212,675 0 212,675	3,000 0 4,368 4,400 78,345 9,500 13,125 56,450 187,450 0 0 187,450	1,900 100 (2,115) (4,400) 8,563 0 (3,815) (22,850) 25,225 0 0	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues Deferred Revenue - Seminar/Trn Total Current Liabilities Interco Payables Total Long-Term Liabilities Total Liabilities Capital Unrestricted	4,900 100 2,254 0 86,908 9,500 9,310 33,600 212,675 0 212,675 1,812,983	3,000 0 4,368 4,400 78,345 9,500 13,125 56,450 187,450 0 0 187,450 1,456,601	1,900 100 (2,115) (4,400) 8,563 0 (3,815) (22,850) 25,225 0 0 25,225 356,383	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues Deferred Revenue - Seminar/Trn Total Current Liabilities Interco Payables Total Long-Term Liabilities Total Liabilities Capital	4,900 100 2,254 0 86,908 9,500 9,310 33,600 212,675 0 212,675	3,000 0 4,368 4,400 78,345 9,500 13,125 56,450 187,450 0 0 187,450	1,900 100 (2,115) (4,400) 8,563 0 (3,815) (22,850) 25,225 0 0 25,225	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues Deferred Revenue - Seminar/Trn Total Current Liabilities Interco Payables Total Long-Term Liabilities Total Liabilities Capital Unrestricted	4,900 100 2,254 0 86,908 9,500 9,310 33,600 212,675 0 212,675 1,812,983	3,000 0 4,368 4,400 78,345 9,500 13,125 56,450 187,450 0 0 187,450 1,456,601	1,900 100 (2,115) (4,400) 8,563 0 (3,815) (22,850) 25,225 0 0 25,225 356,383	
Current Liabilities A/P - Trade A/P - LeadingAge National A/P - Foundation Credit Card Accrued Payroll Accrued Vacation Accrued Expenses Deferred Revenue - Dues Deferred Revenue - Seminar/Trn Total Current Liabilities Interco Payables Total Long-Term Liabilities Total Liabilities Capital Unrestricted Net Income	4,900 100 2,254 0 86,908 9,500 9,310 33,600 212,675 0 212,675 1,812,983 207,933	3,000 0 4,368 4,400 78,345 9,500 13,125 56,450 187,450 0 187,450 1,456,601 330,896	1,900 100 (2,115) (4,400) 8,563 0 (3,815) (22,850) 25,225 0 0 25,225 356,383 (122,963)	

LeadingAge Ohio Income Statement Compared with Budget For the Twelve Months Ending December 31, 2020

_	Last Year Actual	This Year Actual	Budget	Difference	%	Comments
Revenues Membership Dues	1,263,729	1,300,009	1,216,100	83,909	7%	
Associate Dues	73,581	70,047	73,500	(3,453)	-5%	
Partnership Income	25,219	26,706	27,500	(794)	-3%	
						The net impact (when offset by reduction
Seminars & Education Income	326,885	187,430	265,000	(77,570)	-29%	in expense) is approx \$30k.
Annual Conference	323,323	99,463	320,000	(220,538)	-69%	Reflects Fall Education Fest.
Event Income Golf Event Income	0	12,125 200	35,000 0	(22,875) 200	-65%	2020 events cancelled.
Advertising & Publications	104	700	100	600	600%	
Consulting Income Donations/Public Support	14,440 90	3,425 13,500	10,000 0	<mark>(6,575)</mark> 13,500	-66%	RedRock Media Campaign
Rental Income	18,098	17,013	17,860	(847)	-5%	Reakoek Media Campaign
Interest Income	842	446	0	446	F 40/	
Dividends and Interest Other Income	77,321 10,552	66,323 17,583	43,000 3,000	23,323 14,583	54% 486%	Includes \$9k from EIDL from the SBA.
CompManagement Revenue	1,941	4,099	2,000	2,099	105%	
UST Revenue	2,630	2,577	2,500	77	3%	
MCE Management Fee Revenue	0	0	0	0		
Total Revenues	2,138,753	1,821,646	2,015,560	(193,914)	-10%	
Expenses						See Seminars & Education comment
Seminars & Education Expense	150,996	66,616	115,000	(48,384)	-42%	above.
Annual Conference Expense	154,698	0	158,000	(158,000)	-100%	Replaced with virtual Fall Educ Fest
Event Expense Advertising & Publications	0 10,018	1,505 15,000	35,000 0	(33,495) 15,000	-96%	2020 Events cancelled Salary & Benefits Study
Consulting Expense	1,815	15,000	1,200	(1,200)	-100%	Salary & Denents Study
OAAC Expenses	3,745	1,890	0	1,890		Tooludee the economic continue comment
Salary & Wages	823,048	850,830	852,000	(1,170)	0%	Includes the accrued vacation accrual adjustment.
Employer Taxes Payroll Service Fees	58,444 2,181	54,532 2,164	68,000 2,500	(13,468) (336)	-20% -13%	Includes refund/rebate checks of \$10k.
Employee Insurance	89,653	93,198	112,000	(18,802)	-17%	Include cost sharing refund check for approximately \$4k. Using the prior year 401k forfeitures to
Employee Retirement	63,300	43,848	70,000	(26,152)	-37%	fund 2020 contributions.
Staff Development	6,338	1,450	5,400	(3,950)	-73%	
Professional Fees Statewide Service Project	76,899 9,900	80,250 0	82,500 0	(2,250) 0	-3%	
Public Relations	0	Ő	2,000	(2,000)	-100%	
Legal Services	1,540	2,729	9,000	(6,271)	-70%	
Accounting Lobbying	54,065 114,255	44,985 114,210	57,000 114,200	(12,015) 10	-21% 0%	
Data & Research	8,000	8,800	8,000	800	10%	Quality Metrics and 5 Star tool
MA SNP Office Expenses	48 9,886	0	0	0 (1,887)	-22%	
Telecommunications	14,848	6,613 11,045	8,500 15,000	(3,955)	-26%	
Utilities	15,013	11,611	15,900	(4,289)	-27%	
Postage & Shipping Repair & Maintenance-Building	2,183 6,175	846 4,337	1,600 4,500	(754) (163)	-47% -4%	
Office Equipment Rental	23,610	2,173	2,300	(103)	-6%	Copier lease expired in 2019.
Office Cleaning	7,529	6,800	8,000	(1,200)	-15%	
Marketing IT Support	10,754 22,999	7,279 24,187	15,500 24,000	(8,221) 187	-53% 1%	Promethius Consulting
Website	320	725	1,000	(275)	-28%	
Database/Network	17,347	15,190	15,000	190	1%	TCS No charge for Results Direct for 2020 as
Other IT Expenses	15,271	5,875	5,000	875	17%	compared to 2019.
Insurance Committee Expenses	6,225 7,189	6,225 1,666	6,225 6,000	0 (4,334)	0% 72%-	
Dues & Subscriptions	6,392	6,763	11,000	(4,237)	-39%	
Travel & Meals	18,449	4,547	25,000	(20,453)	-82%	
Credit Card Fees Bank Service Charges	17,245 156	7,019 168	18,000 0	(10,981) 168	-61%	
Investment Service Charges	4,283	0	6,000	(6,000)	-100%	No investment service fees from Wells Fargo Advisors
Late Fees Depreciation & Amortization	0 14,535	39 13,721	0 14,200	39 (479)	-3%	
Rent	75,754	79,526	79,500	26	0%	
Total Expenses	1,925,103	1,598,361	1,974,025	(375,664)	-19%	
Operating Income	213,650	223,285	41,535	181,750		
Grant Income Grant Expense	61,355 (55,922)	0 0				
Realized Gain/Loss	71,744	(55,114)				
Unrealized Gain/Loss Professional Fees - Cedar Grove	40,069	76,563 (36,800)				
Net Income	330,896	207,933	41,535	181,750		